

Liberalisation of passenger transport by rail in Belgium Brussels, 24 April 2008

Passenger transport liberalisation: The German experience

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Agenda



The German rail reform – 1993/1994 and beyond

Reform of regional rail passenger services

Liberalisation of long-distance passenger services

Some lessons



The German rail reform – 1993/1994 and beyond

The German rail reform in 1993/1994



Massive restructuring of the national carriers, Deutsche Bundesbahn and Deutsche Reichsbahn, and the rail market (required the amendment of 136 federal laws, including the Constitution):

Corporatisation

- both carriers were merged and transferred into a single joint-stock corporation, Deutsche Bahn AG
 (DB AG). Shares have so far remained 100% federally owned
- commercial orientation codified (in the German Constitution)
- schedule for further reforms (establishment of a holding structure until 1999, option to privatise after 2002 infrastructure must remain under public control)

Financial restructuring

- establishment of a new entity (Bundeseisenbahnvermögen-BEV), a special fund under public law
- complete debt-relief (approx. € 34 billion)
- transfer of career public servants to BEV, DB AG can recruit them at arm's length (value for DB AG: approx. € 29 billion)
- special depreciation of DB AG's assets (€ 39 billion)
- additional investment funds (modernisation of the East German rail infrastructure, € 16,9 billion)

Regulatory reform

- open access policy (implementation of 91/440/EWG)
- establishment of a regulatory body (Eisenbahnbundesamt), responsible for safety and access policy

Decentralisation of responsibility for public services (Regionalisation)

Reforms since 1994



- 1999: Establishment of a holding structure
 - On 1 September 1999, in the "second step" of the reform, DB AG was subdivided into five separate companies, responsible for: long-distance passenger transport (DB Reise & Touristik); short-distance passenger transport (DB Regio); railway stations (DB Station & Service); goods traffic (DB Cargo); and the railway system and tracks (DB Netz)
 - Since then: several smaller restructurings of DB AG
- 2002: Strengthening of the regulatory oversight
- 2005: Implementation of 2001/14/EC
 e.g. new regulator: Federal Network Agency
- 2008: Privatisation of DB AG's transport subsidiaries?

Three different market organisations have been established



	Public organisation	Regulation
Regional passenger transport	German States are responsible for acceptable transport situation	Price regulation (open access)
Long-distance passenger transport	No	Open access
Freight transport	No (just occasionally)	Open access

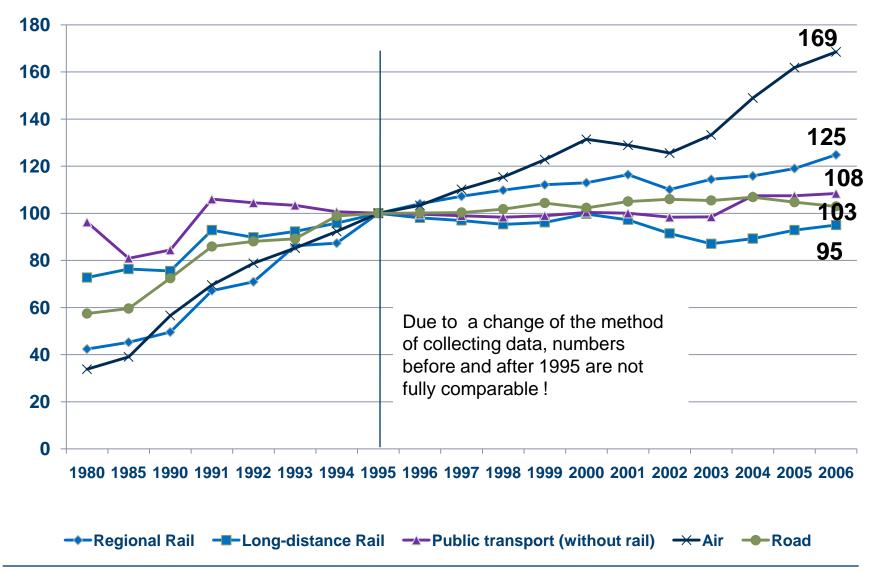


The German rail reform – 1993/1994 and beyond

Some developments

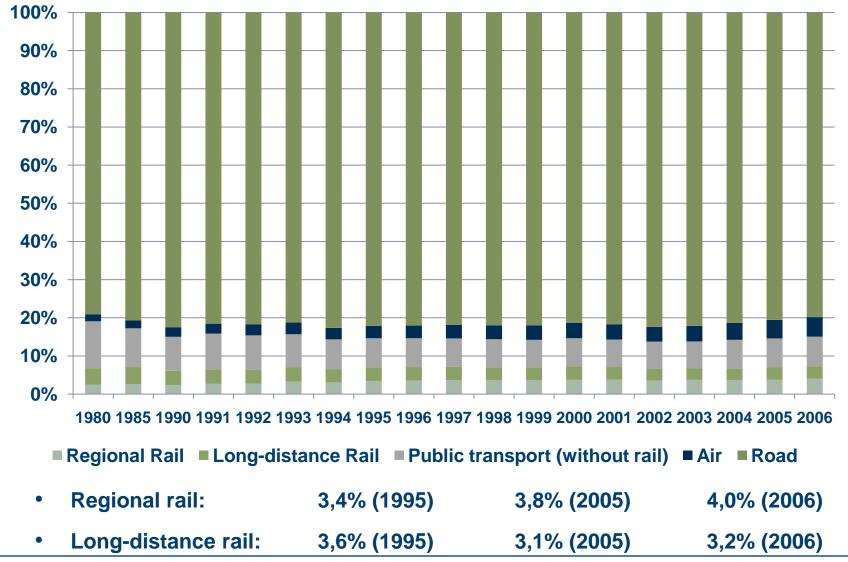
Development of passenger transport 1980-2006 [passenger-km, Index (1995=100)]





Development of the modal split (passenger transport, passenger-km)







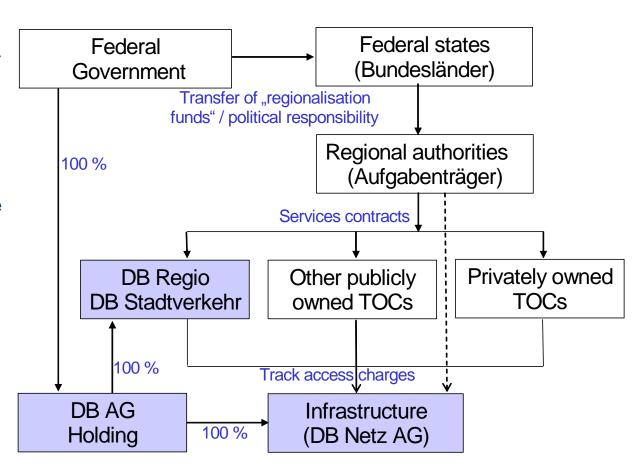
Reform of regional rail passenger services

Regionalisation in rail passenger transport



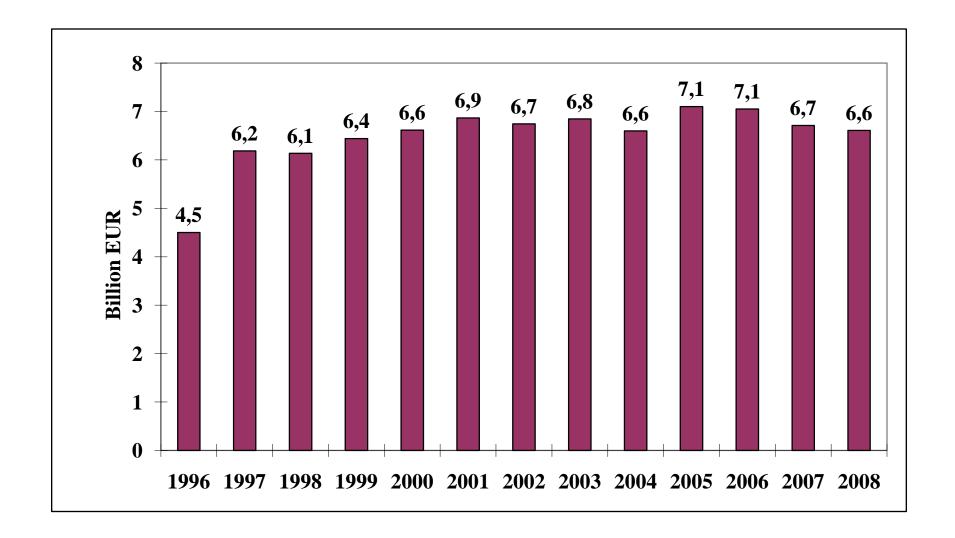
Regionalisation 1996

- Part of the rail reform in 1994
- Responsibility for regional rail passenger transport passed to the federal states
- Regional Authorities
 (Aufgabenträger) responsible
 for planning and managing
 regional rail passenger
 services (approx 30 % cost
 coverage by ticket sales)
- Federal funding: earmarking of budgets for public local and regional passenger transport: initially € 4.5 bn a year, from 2002 approx. € 6.7 bn



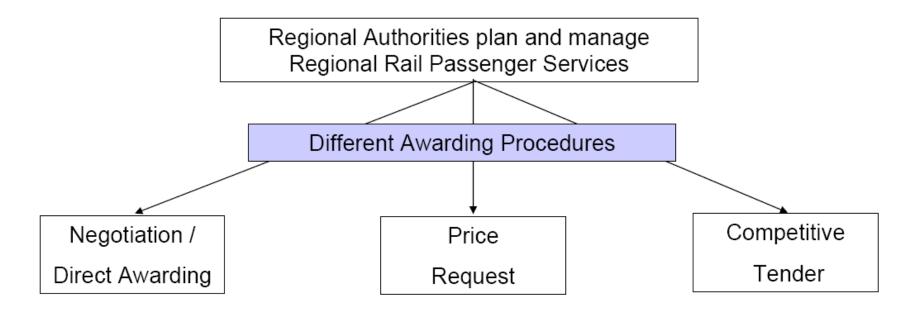
Federal subsidies for regional rail passenger services





Legal Framework





Service contracts directly awarded to DB AG (mainly 2002-2004)



State	conclusion of contract	Train-km (mill.) p.a.	Value (billion €)	duration of contract
Berlin/Brandenburg	December 2002	35.0	1.9	10 years
Lower Saxony	January 2003	27.8	2.5	10 years
Saxony-Anhalt	March 2003	16.2	2.5	12 years
Hesse (Rhine-Main-Area)	April 2003	33.0	4.4	11 years
Baden-Wuerttemberg	July 2003	49.0	4.6	13 years
Hamburg (S-Bahn)	July 2003	12.5	0.7	6 years
Rhineland-Palatinate	January 2003	29.5	2.4	11 years
Northrhine-Westfalia	July 2004	44.0	6.0	15 years
Saarland	July 2004	6.3	n/a	14 years
Berlin (S-Bahn)	August 2004	32.4	3.0	15 years
Bavaria	November 2004	96.1	n/a	11 years (S-Bahn 15)

Rail Reform in Germany | Page 14

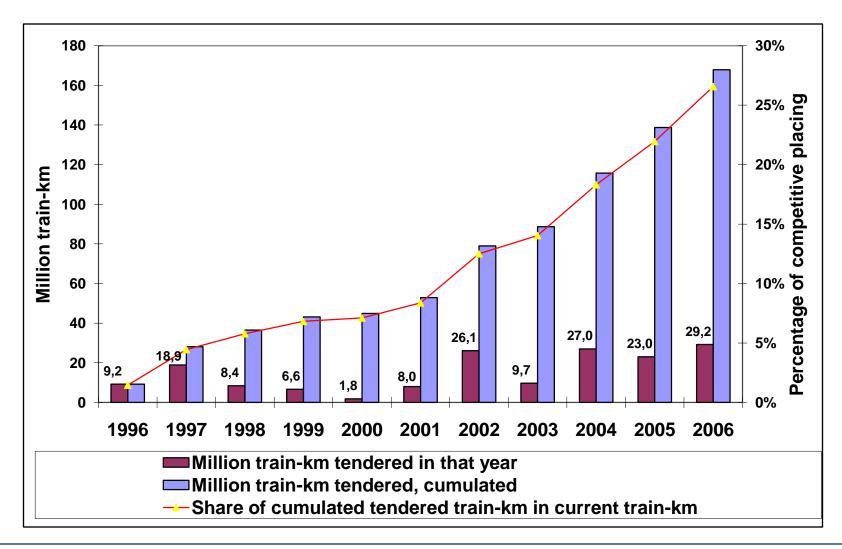
Service contracts directly awarded to DB AG



conclusion of contract	train-km (mill.) p.a.	value (billion €)	duration of contract
2002	35.0	1.9	10 years
2003	168.0	17.1	6-13 years
2004	180.8	17.8	10-15 years
2005	25.9	?	5-15 years

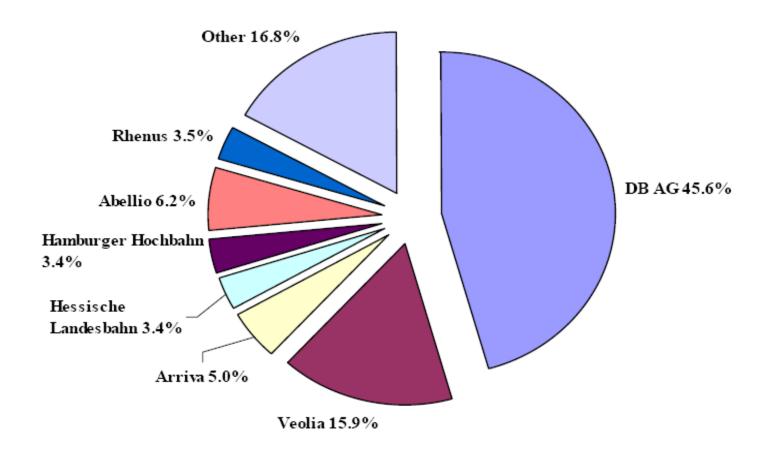
Competitive tendering 1996-2006





Share of train-km won by the TOCs in competitive tenders 1996-2006

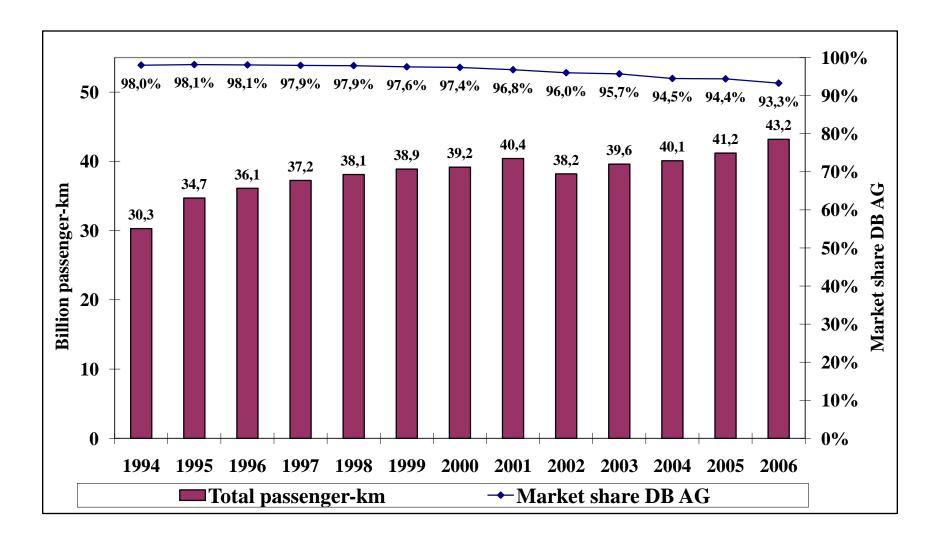




Source: DB AG (2005, 2007)

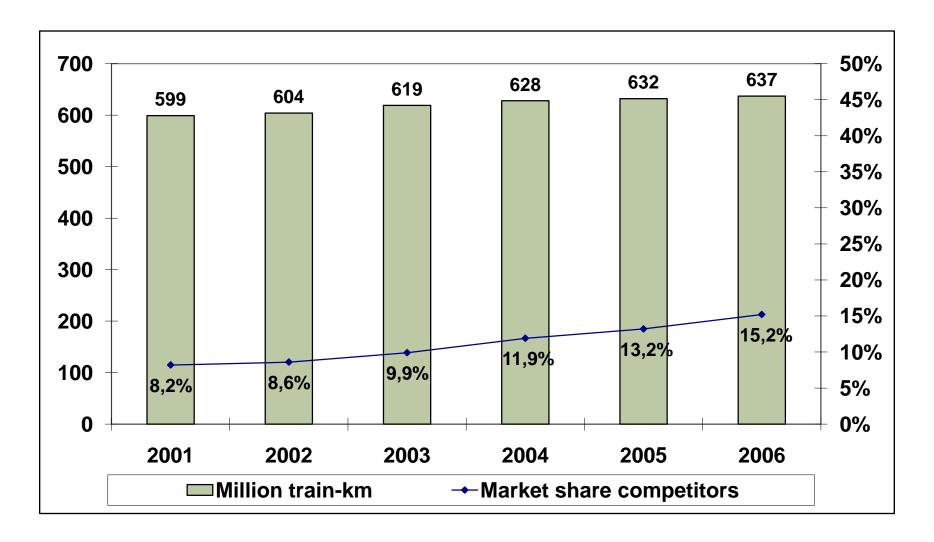
Development of regional rail transport – market shares (share of passenger-km)





Development of regional rail transport – market shares (share of train-km)





What kind of contracts were used in tendering?



- No standardisation of contractual forms
- Severe differences concerning
 - service specification
 - duration and network length
 - risk allocation
 - additional incentive elements
 - contract adjustment

Liberalisation?



- Reform, not "just" liberalisation
- Public planning is a central feature of the current system. Capabilities and approaches of the public sector have improved and shape the development of regional rail services
- Liberalisation in form of competitive tendering is an essential part of the story
 - cost reductions
 - higher ridership
 - willingness of the incumbent to negotiate over directly awarded contracts



Liberalisation of long-distance rail passenger services

Developments in the long-distance market



- Almost no competitive entry
 - entry barriers (e.g. network effects)
 - competitors claim discriminatory practices
- Incumbent has restructured its services
 - concentration on high-speed network (ICE)
 - reduction of low-price services and number of cities connected to the long-distance network
 - → interdependencies between regional and longdistance passenger transport



Some lessons

Some lessons



- No on-track competition between passenger TOC
- Competitive tendering evolved only slowly
 - gradual approach
 - political barriers
 - market developments requires a stable framework (ensuring that services are tendered in a non-discriminating way)
- Separation of regional and long-distance services remains a problem